

2020 BUDGET DOCUMENTS

**GENERAL OPERATING
UTILITY OPERATING
GENERAL CAPITAL
UTILITY CAPITAL**

FINAL – December 9, 2019

KEY POINTS

2020 BUDGET

GENERAL OPERATING FUND

- 2020 TAX RATE PROPOSED TO REMAIN THE SAME AS 2019 FOR A RATE OF \$1.5600/\$100 OF ASSESSMENT
 - o \$100,000 HOME WILL PAY \$1,560 IN TOTAL MUNICIPAL TAXES

- TAX RATE HAD REMAINED UNCHANGED AT \$1.5350/\$100 OF ASSESSMENT FROM 2004-2014, A TOTAL OF 10 YEARS AND WAS INCREASED IN 2015 TO \$1.5500/\$100 OF ASSESSMENT BEFORE BEING INCREASED IN 2018 TO \$1.5600.

- THE FOLLOWING IS AN OVERVIEW OF THE RECOMMENDED 2020 BUDGET.
 - o NO CUTS TO SERVICES PRESENTLY PERFORMED
 - o MAINTAINING THE CURRENT PROGRAMS AND SERVICES IN 2020 THAT WERE PROVIDED IN 2019.
 - o CHALK FESTIVAL REMAINS IN 2020 (BROUGHT BACK IN 2019, 1ST YEAR 2017).
 - o ADDITIONAL FUNDS FOR FALL FAIR 2020, 20TH ANNIVERSARY OF EVENT.
 - o ITEMS FORMERLY INCLUDED IN CAPITAL THAT SHOULD BE OPERATING MOVED AND INCLUDED WITH 2020 OPERATING BUDGET, NO REDUCTION IN CAPITAL FUNDING ALLOCATION IN DOING SO.
 - o PRINCIPLE AND INTEREST ON LONG TERM DEBT PAYMENTS DECREASED BY \$85,566 TO A TOTAL OF \$1,058,886.
 - o CAPITAL OUT OF REVENUE INCREASED FROM \$1,000,000 TO \$1,215,000.
 - o ENTIRE CAPITAL BUDGET DONE WITH CAPITAL OUT OF REVENUE INCL. FIRE.
 - o \$45,169 ALLOCATED TO BE TRANSFERRED TO RESERVE FUND.

- TOTAL GENERAL BUDGET FOR 2020 OF \$11,385,585
 - o AN INCREASE OF \$394,402 FROM 2019 TO 2020 WHICH CONTINUES TO BE BALANCES ON A YEARLY BASIS
 - o 2019 TOTAL BUDGET WAS \$10,991,183
 - o 2018 TOTAL BUDGET WAS \$10,831,824
 - o 2017 TOTAL BUDGET WAS \$10,833,387

- PROPERTY TAX REPRESENTS 90.08% OF THE TOTAL REVENUE FOR THE TOWN.
 - o \$10,255,924 OF \$11,385,585

- TOTAL EQUALIZATION GRANT
 - o TOTAL EQUALIZATION GRANT FOR 2020 OF \$67,548
 - o THE SIGNIFICANT REDUCTION AND CURRENT FORMULA ARE OF SIGNIFICANT CONCERN TO THE TOWN AND WE HAVE DISCUSSED WITH PROVINCE BUT NO WILLINGNESS TO CHANGE.
 - o CUTS FOR 2013, 2014 AND 2015 TOTALLED \$464,322, WHILE TOTAL CUTS SINCE 1993 (27 YEARS) TOTALLED \$952,721.

- OVER THOSE 27 YEARS OUR EQUALIZATION GRANT (FORMERLY UNCONDITIONAL GRANT) WENT DOWN BY 93.4% OF ITS FUNDING REPRESENTING AN EQUIVALENT TAX RATE OF \$0.2369. OVER THE SAME TIME PERIOD WE HAVE RAISED OUR TAX RATE BY \$0.2921 MEANING THAT IF THE CUTS IN PROVINCIAL FUNDING HAD NOT HAPPENED, WE WOULD HAVE ONLY RAISED OUR RATE 5.5 CENTS PER \$100 OF ASSESSMENT OVER 27 YEARS.

UTILITY OPERATING FUND

- TOTAL ANNUAL BILL FOR MINIMUM USERS IN 2020 WILL BE \$433.60 FOR BOTH WATER AND SEWER, UP FROM \$397.20 IN 2019. THIS REPRESENTS 40-50% OF OUR USERS AND IS ONE OF THE LOWEST ANNUAL COST OF WATER AND SEWER IN THE PROVINCE.
- WATER AND SEWER RATES WILL CONTINUE WITH THE INCREASES APPROVED IN 2017. DOCUMENT IS ATTACHED SHOWING RATE INCREASES. AVERAGE INCREASE OVER THE 5 YEARS WILL BE 10.3% PER YEAR FOR 40-45% OF RESIDENTIAL USERS.
- MINIMUM USERS (40-50% OF THE USERS) SAW THEIR QUARTERLY BILL INCREASE FROM \$72 TO \$81.10 IN 2017, TO \$90.20 IN 2018, TO \$99.30 IN 2019 AND TO \$108.40 IN THE YEAR 2020. WILL SEE IT FURTHER INCREASE TO \$117.50 IN 2021.
- UTILITY REVENUE HAD BEEN STRUGGLING PRIOR TO 2017 TO MEET BUDGET REVENUE TARGETS EACH YEAR BECAUSE OF CONSERVATION OF WATER RESULTING IN LOWER BILLS. IN 2018 THIS TREND DID NOT CONTINUE AS WE DID NOT INCREASE OUR OVERALL EXPECTED BUDGET REVENUE AS MUCH AS TOTAL RATE INCREASE, THEREFORE OUR ANNUAL WATER AND SEWER BUDGET REVENUE WAS VERY CLOSE TO THE PROJECTED BUDGET IN 2018 AND EACH YEAR MOVING FORWARD.
- BUDGET INCLUDES A TRANSFER OF \$160,000 TO THE UTILITY CAPITAL RESERVE FUND; \$40,000 WAS TRANSFERRED IN 2017; \$80,000 WAS BUDGETED TO BE TRANSFERRED IN 2018 (ACTUAL TRANSFER WILL BE \$111,000) AND \$120,000 TO BE TRANSFERRED IN 2019. ESTIMATED FUTURE TRANSFERS OF \$160,000 IN 2020 AND \$200,000 IN 2021 AND EACH YEAR THEREAFTER FOR A TOTAL OF OVER \$600,000 IN THE RESERVE FUND OVER THE 5 YEARS. THESE FUNDS ARE BEING PUT AWAY FOR FUTURE LAGOON UPGRADES AS NOTED IN THE ATTACHED REPORT ON WATER/SEWER.
- TOTAL UTILITY BUDGET FOR 2020 OF \$1,989,364 WHICH CONTINUES TO BE BALANCED ON A YEARLY BASIS. THIS COMPARES TO A TOTAL BUDGET OF \$1,949,610 IN 2019.
- ANNUAL REPAYMENT ON LONG TERM DEBT DECREASED BY \$45,590 FOR A TOTAL ANNUAL DEBT PAYMENT OF \$542,563.

GENERAL CAPITAL BUDGET

- TOTAL GENERAL CAPITAL BUDGET FOR 2020 OF \$1,215,000.
- CAPITAL OUT OF REVENUE OF \$1,215,000.
- FIRST YEAR EVER WE HAVE BEEN ABLE TO PERFORM ENTIRE NORMAL CAPITAL PROGRAM WITH NO BORROWING (ALL CAPITAL OUT OF REVENUE).
- LORNE STREET PHASE 2 PROJECT TO CONTINUE INTO EARLY 2020.
- ANNUAL DEBT PAYMENT REDUCED IN 2020 BY \$85,566 OVER 2019 WITH TOTAL PRINCIPLE AND INTEREST PAYMENTS IN 2020 OF \$1,058,886. THIS COMPARES TO 2016 TOTAL OF \$1,269,873.
- DEBT RATIO OF 9.17% IN 2020. DEBT RATIO IN 2017 WAS 11.60% AND 13.14% IN 2013.
- A REDUCTION OF NEARLY 4% ON DEBT RATIO OVER 7 YEARS (2013 TO 2020).

UTILITY CAPITAL FUND

- TOTAL UTILITY CAPITAL BUDGET OF \$462,000
- PAST BOND REPAYMENT BEING COMPLETED IN 2020 OF \$413,000 WHICH WILL ALLOW FOR THIS NEW BORROWING.
- FUTURE PLANNING FOR SEWERAGE LAGOON UPGRADES BY ALLOCATING FUNDS INTO THE CAPITAL RESERVE FUND AND STILL MAINTAINING A HEALTHY CAPITAL BUDGET ALLOCATION.

2020 PROPOSED GENERAL BUDGET

TOTAL EXPENSES	\$	11,385,585	
LESS NON TAX REVENUE	\$	1,062,113	
LESS EQUALIZATION GRANT	\$	67,548	Increased by \$1,791
TOTAL WARRANT	\$	10,255,924	
TAX BASE	\$	657,431,000	
		2020 Tax Base	3.59%
TAX RATE WITH CHANGES		1.5600	

HISTORY

2019 TAX BASE INCREASE	2.36%
2018 TAX BASE INCREASE	-1.47%
2017 TAX BASE INCREASE	2.97%
2016 TAX BASE INCREASE	2.94%
2015 TAX BASE INCREASE	2.68%
2014 TAX BASE INCREASE	3.53%
2013 TAX BASE INCREASE	3.15%
2012 TAX BASE INCREASE	3.77%
2011 TAX BASE INCREASE	2.17%
2010 TAX BASE INCREASE	4.34%

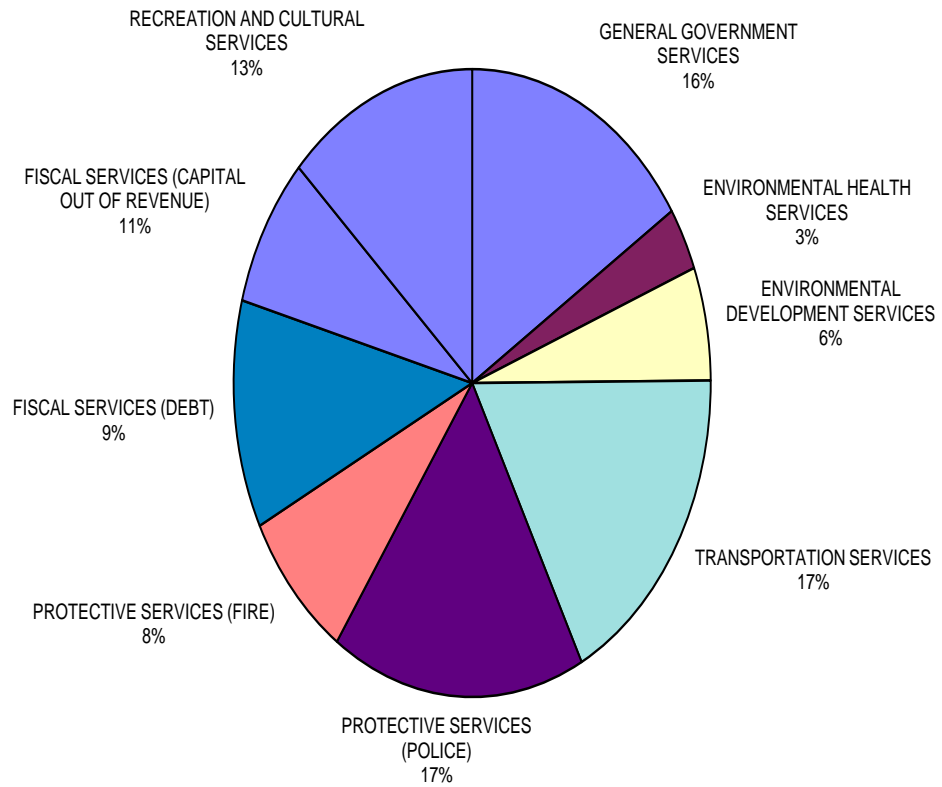
TOWN OF SACKVILLE

2020 PROPOSED GENERAL OPERATING BUDGET

DECEMBER 9, 2019

	2019 Budget	2020 Proposed Budget	Increase/ Decrease	Percent Change
GENERAL GOVERNMENT SERVICES	\$ 1,759,626	\$ 1,812,972	\$ 53,346	3.03%
(Finance & Administration)				
(EMO)	\$ 18,000	\$ 18,000	\$ -	0.00%
(Fire)	\$ 504,280	\$ 538,038	\$ 33,758	6.69%
(Fire - Water Costs to Utility)	\$ 336,000	\$ 336,000	\$ -	0.00%
(Police)	\$ 1,896,164	\$ 1,892,243	\$ (3,921)	-0.21%
PROTECTIVE SERVICES	\$ 2,754,444	\$ 2,784,281	\$ 29,837	1.08%
(Engineering)	\$ 162,202	\$ 164,218	\$ 2,016	1.24%
(Public Works)	\$ 1,776,933	\$ 1,803,300	\$ 26,367	1.48%
TRANSPORTATION SERVICES	\$ 1,939,135	\$ 1,967,518	\$ 28,383	1.46%
ENVIRONMENTAL HEALTH SERVICES	\$ 331,181	\$ 350,904	\$ 19,723	5.96%
(Garbage & Waste Disposal)				
(Tourism)	\$ 328,033	\$ 345,593	\$ 17,560	5.35%
(Corporate Projects)	\$ 288,429	\$ 285,388	\$ (3,041)	-1.05%
ENVIRONMENTAL DEVELOPMENT SERVICES	\$ 616,462	\$ 630,981	\$ 14,519	2.36%
(Library)	\$ 42,260	\$ 42,483	\$ 223	0.53%
(Recreation Programming & Events)	\$ 460,102	\$ 505,023	\$ 44,921	9.76%
(Parks & Recreation Facilities)	\$ 943,521	\$ 972,368	\$ 28,847	3.06%
RECREATION AND CULTURAL SERVICES	\$ 1,445,883	\$ 1,519,874	\$ 73,991	5.12%
(Capital out of Revenue)	\$ 1,000,000	\$ 1,215,000	\$ 215,000	21.50%
(Reserve Fund Transfer)	\$ -	\$ 45,169	\$ 45,169	
(Debt Charges)	\$ 1,144,452	\$ 1,058,886	\$ (85,566)	-7.48%
FISCAL SERVICES	\$ 2,144,452	\$ 2,319,055	\$ 174,603	8.14%
	\$ 10,991,183	\$ 11,385,585	\$ 394,402	3.59%

**TOWN OF SACKVILLE
2020 PROPOSED GENERAL OPERATING BUDGET**



CHANGES IN PROPERTY TAXES BY CLASSIFICATION

	Residential		Commercial		Provincial		Other	Total Tax Base	
	Assessment	% Increase	Assessment	% Increase	Assessment	% Increase	Assessment	Assessment	% Increase
2020	\$ 387,914,300	1.61%	\$ 76,617,900	21.03%	\$ 190,189,800	1.85%	\$ 2,709,000	\$ 657,431,000	3.59%
2019	\$ 381,762,400	1.78%	\$ 63,306,600	3.26%	\$ 186,728,950	3.29%	\$ 2,837,800	\$ 634,635,750	2.36%
2018	\$ 375,094,612	-2.90%	\$ 61,306,973	-1.50%	\$ 180,781,700	1.62%	\$ 2,814,600	\$ 619,997,885	-1.47%
2017	\$ 386,295,800	3.04%	\$ 62,240,400	0.53%	\$ 177,906,800	3.74%	\$ 2,797,300	\$ 629,240,300	2.97%
2016	\$ 374,896,900	4.48%	\$ 61,911,750	2.25%	\$ 171,491,550	0.08%	\$ 2,808,850	\$ 611,109,050	2.94%
2015	\$ 358,829,400	2.56%	\$ 60,551,100	2.55%	\$ 171,347,950	3.17%	\$ 2,935,750	\$ 593,664,200	2.68%
2014	\$ 349,865,900	2.84%	\$ 59,044,050	2.35%	\$ 166,081,900	5.50%	\$ 3,187,400	\$ 578,179,250	3.53%
2013	\$ 340,217,400	4.97%	\$ 57,689,850	2.19%	\$ 157,420,850	-0.23%	\$ 3,164,000	\$ 558,492,100	3.15%
2012	\$ 324,107,100	4.13%	\$ 56,451,600	7.22%	\$ 157,783,300	1.90%	\$ 3,112,600	\$ 541,454,600	3.77%
2011	\$ 311,253,600	4.26%	\$ 52,649,850	-3.29%	\$ 154,837,400	0.04%	\$ 3,022,550	\$ 521,763,400	2.17%
2010	\$ 298,547,500		\$ 54,440,700		\$ 154,773,850		\$ 2,939,786	\$ 510,701,836	
2010-20 10 Yr. Avg.		2.92%		1.54%		1.98%			2.47%
2009	\$ 288,040,700		\$ 52,921,950		\$ 145,630,600		\$ 2,870,741	\$ 489,463,991	5.42%
2008	\$ 271,905,200		\$ 47,974,800		\$ 141,615,500		\$ 2,794,272	\$ 464,289,772	5.63%
2007	\$ 255,673,700		\$ 44,025,150		\$ 136,873,250		\$ 2,977,838	\$ 439,549,938	6.85%
2006	\$ 238,514,500		\$ 39,249,750		\$ 130,840,750		\$ 2,763,461	\$ 411,368,461	5.02%
2005	\$ 224,805,200		\$ 37,820,400		\$ 128,451,750		\$ 632,897	\$ 391,710,247	9.51%
2004	\$ 200,682,900		\$ 34,115,100		\$ 122,264,350		\$ 645,500	\$ 357,707,850	4.53%
2003	\$ 282,416,000		\$ 33,363,300		\$ 25,440,950		\$ 984,450	\$ 342,204,700	2.07%
2002	\$ 177,442,000		\$ 32,399,850		\$ 124,455,900		\$ 973,350	\$ 335,271,100	1.32%
2001	\$ 173,686,400		\$ 31,992,900		\$ 124,247,250		\$ 970,022	\$ 330,896,572	

TOWN OF SACKVILLE
Equalization Grants (1993 to 2020)
Formerly Unconditional Grant

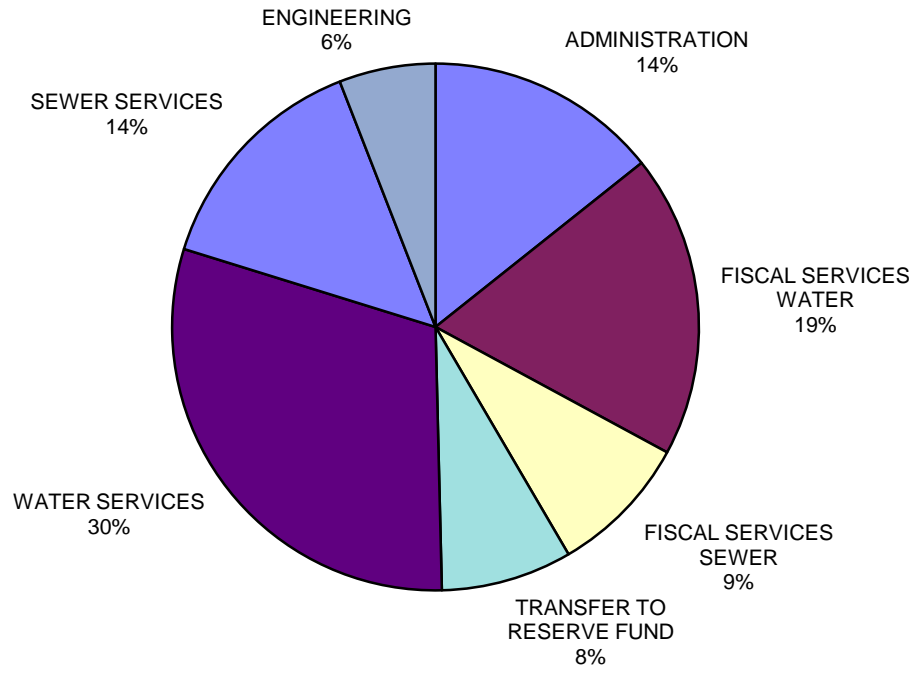
Year	Unconditional Grant	% Difference	Tax Rate Diff.	Tax Rate	Difference
1993	\$ 1,020,269			1.2679	
1994	\$ 985,620	-3.4%	(0.0124)	1.2879	0.0200
1995	\$ 958,174	-2.8%	(0.0093)	1.2777	(0.0102)
1996	\$ 931,763	-2.8%	(0.0089)	1.2977	0.0200
1997	\$ 846,672	-9.1%	(0.0281)	1.3200	0.0223
1998	\$ 763,605	-9.8%	(0.0270)	1.3300	0.0100
1999	\$ 703,293	-7.9%	(0.0194)	1.3600	0.0300
2000	\$ 645,487	-8.2%	(0.0178)	1.3750	0.0150
2001	\$ 580,914	-10.0%	(0.0195)	1.4000	0.0250
2002	\$ 580,914	0.0%	-	1.4300	0.0300
2003	\$ 580,914	0.0%	-	1.5100	0.0800
2004	\$ 522,822	-10.0%	(0.0162)	1.5350	0.0250
2005	\$ 522,822	0.0%	-	1.5350	-
2006	\$ 522,822	0.0%	-	1.5350	-
2007	\$ 533,278	2.0%	0.0024	1.5350	-
2008	\$ 543,944	2.0%	0.0023	1.5350	-
2009	\$ 543,944	0.0%	-	1.5350	-
2010	\$ 543,944	0.0%	-	1.5350	-
2011	\$ 538,505	-1.0%	(0.0010)	1.5350	-
2012	\$ 527,734	-2.0%	(0.0020)	1.5350	-
2013	\$ 371,601	-29.6%	(0.0280)	1.5350	-
2014	\$ 217,185	-41.6%	(0.0267)	1.5350	-
2015	\$ 63,412	-70.8%	(0.0259)	1.5500	0.0150
2016	\$ 64,884	2.3%	0.0002	1.5500	-
2017	\$ 65,294	0.6%	0.0001	1.5500	-
2018	\$ 66,007	1.1%	0.0001	1.5600	0.0100
2019	\$ 65,757	-0.4%	(0.0000)	1.5600	-
2020	\$ 67,548	2.7%	0.0003	1.5600	-
Total					
1993-2020	\$ (952,721)	-93.4%	(0.2369)		0.2921

TOWN OF SACKVILLE

2020 DRAFT UTILITY OPERATING BUDGET

	2019 BUDGET	2020 BUDGET	INCREASE/ DECREASE	PERCENT CHANGE
ADMINISTRATION	\$ 250,114	\$ 284,466	\$ 34,352	13.73%
FISCAL SERVICES (WATER)	\$ 446,612	\$ 369,981	\$ (76,631)	-17.16%
FISCAL SERVICES (SEWER)	\$ 141,541	\$ 172,582	\$ 31,041	21.93%
RESERVE FUND TRANSFERS	\$ 120,000	\$ 160,000	\$ 40,000	
WATER SERVICES	\$ 595,481	\$ 600,183	\$ 4,702	0.79%
SEWER SERVICES	\$ 282,685	\$ 284,400	\$ 1,715	0.61%
ENGINEERING SERVICES	\$ 113,177	\$ 117,752	\$ 4,575	4.04%
	<u>\$ 1,949,610</u>	<u>\$ 1,989,364</u>	<u>\$ 39,754</u>	<u>2.04%</u>
REVENUE SOURCES:				
TRANSFER FROM GENERAL FUND	\$ 336,000	\$ 336,000	\$ -	0.00%
SURPLUS 2ND PREV. YEAR	\$ 9,330	\$ 9,290	\$ (40)	-0.43%
OTHER REVENUE	\$ 92,500	\$ 94,500	\$ 2,000	2.16%
TOTAL REVENUE	<u>\$ 437,830</u>	<u>\$ 439,790</u>	<u>\$ 1,960</u>	<u>0.45%</u>
REVENUE NEEDED THROUGH RATES	<u>\$ 1,511,780</u>	<u>\$ 1,549,574</u>	<u>\$ 37,794</u>	<u>2.50%</u>

**TOWN OF SACKVILLE
2020 DRAFT UTILITY OPERATING BUDGET**



WATER AND SEWER HISTORICAL REVENUE

					Actual	
<u>Rate History:</u>	<u>Comb</u>	<u>Flat/Qtr</u>	<u>% Increase</u>		<u>Total Revenue</u>	<u>% Change</u>
2000 Combined Rate	\$ 1.53				\$ 1,071,611	
2001 Combined Rate	\$ 1.60		4.58%		\$ 1,125,304	5.01%
2002 Combined Rate	\$ 1.60		0.00%		\$ 1,105,121	-1.79%
2003 Combined Rate	\$ 1.60		0.00%		\$ 1,105,350	0.02%
2004 Combined Rate	\$ 1.64		2.50%		\$ 1,110,631	0.48%
2005 Combined Rate	\$ 1.64		0.00%		\$ 1,058,449	-4.70%
2006 Combined Rate	\$ 1.70		3.66%		\$ 1,068,666	0.97%
2007 Combined Rate	\$ 2.10		23.53%		\$ 1,250,584	17.02%
2008 Combined Rate	\$ 2.10		0.00%		\$ 1,288,003	2.99%
2009 Combined Rate	\$ 2.10		0.00%		\$ 1,225,513	-4.85%
2010 Combined Rate	\$ 2.10		0.00%		\$ 1,227,724	0.18%
2011 Combined Rate	\$ 2.10		0.00%		\$ 1,221,808	-0.48%
2012 Combined Rate	\$ 2.22		5.71%		\$ 1,283,854	5.08%
2013 Combined Rate	\$ 2.40		8.11%		\$ 1,376,712	7.23%
2014 Combined Rate	\$ 2.40		0.00%		\$ 1,310,781	-4.79%
2015 Combined Rate	\$ 2.40		0.00%		\$ 1,282,546	-2.15%
2016 Combined Rate	\$ 2.40		0.00%		\$ 1,314,958	2.53%
2017 Combined Rate	\$ 2.37	\$ 10.00	-1.25%		\$ 1,381,642	5.07%
2018 Combined Rate	\$ 2.34	\$ 20.00	-1.27%		\$ 1,458,258	5.55%
2019 Combined Rate	\$ 2.31	\$ 30.00	-1.28%	Est.	\$ 1,485,187	1.85%
2020 Combined Rate	\$ 2.28	\$ 40.00	-1.30%			
2021 Combined Rate	\$ 2.25	\$ 50.00	-1.32%			

WATER AND SEWER FUTURE NEEDS/STRUGGLES

Annual Shortage in Revenue	Prior years Revenue did not meet budget expectations Have had annual savings from vacant position not filled
Potential for Increase in Staffing	1 Position, need budget allocation of up to \$70,000/year
Additional Annual Capital Budget	\$100,000 in borrowing cost \$12,000/year
Sewer Treatment Upgrades	\$7,000,000 Estimate done in 2014 \$906,000 Annual Repayment for 10 years at 100% \$562,000 Annual Repayment for 20 years at 100% \$2,333,000 our share at 33% \$302,000 Annual Repayment for 10 years at 33% \$187,000 Annual Repayment for 20 years at 33%
	\$8,000,000 Estimate done in 2021 with 2% inflation \$1,036,000 Annual Repayment for 10 years at 100% \$642,000 Annual Repayment for 20 years at 100% \$2,667,000 our share at 33% \$345,000 Annual Repayment for 10 years at 33% \$214,000 Annual Repayment for 20 years at 33%
Sewer Treatment Upgrades	Annual Operating Costs of \$25,000-\$75,000 May require additional staff resources

Recommendations accepted during 2017 Budget Process

Water Operations Rates	\$0.01 Increase per cubic meter per year for 5 years
Water Treatment Rates	Decrease of per cubic Meter cost Add a flat rate charge, to ensure revenue reliability
Sewer Operations Rates	\$0.01 Increase per cubic meter per year for 5 years
Sewer Treatment Rates	Currently no charge exists Add a flat rate charge, to ensure revenue reliability Move all Revenue to Reserve Fund, through time period See below Reserve Example

	5 Year Projection	
	New Annual Revenue	Reserve Fund Total
2017 Flat Rate S/T Charge	\$ 40,000	\$ 40,000
2018 Flat Rate S/T Charge	\$ 80,000	\$ 120,000
2019 Flat Rate S/T Charge	\$ 120,000	\$ 240,000
2020 Flat Rate S/T Charge	\$ 160,000	\$ 400,000
2021 Flat Rate S/T Charge	\$ 200,000	\$ 600,000
2022 Flat Rate S/T Charge	\$ 200,000	\$ 800,000

*** Can use reserve fund to reduce borrowing cost on construction

*** This would allow additional operating expenses covered by rate increases already done

TOWN OF SACKVILLE
WATER AND SEWER RATES
2017- 2021

<u>Meter Size</u>	<u>Metered Water Operations</u>	<u>Metered Water Treatment</u>	<u>Quarterly FR Water Treatment</u>	<u>Metered Sewer Treatment</u>	<u>Quarterly FR Sewer Treatment</u>	<u>Minimum Quarterly Usage</u>
<u>Current</u>						
5/8"-3/4"-1"-1.5"	\$ 0.95	\$ 0.50	\$ -	\$ 0.95	\$ -	30
2"	\$ 0.95	\$ 0.50	\$ -	\$ 0.95	\$ -	30
3"	\$ 0.95	\$ 0.50	\$ -	\$ 0.95	\$ -	90
4"	\$ 0.95	\$ 0.50	\$ -	\$ 0.95	\$ -	150
6"	\$ 0.95	\$ 0.50	\$ -	\$ 0.95	\$ -	300
<u>2017</u>						
5/8"-3/4"-1"-1.5"	\$ 0.96	\$ 0.45	\$ 5.00	\$ 0.96	\$ 5.00	30
2"	\$ 0.96	\$ 0.45	\$ 5.00	\$ 0.96	\$ 5.00	30
3"	\$ 0.96	\$ 0.45	\$ 15.00	\$ 0.96	\$ 15.00	90
4"	\$ 0.96	\$ 0.45	\$ 25.00	\$ 0.96	\$ 25.00	150
6"	\$ 0.96	\$ 0.45	\$ 50.00	\$ 0.96	\$ 50.00	300
<u>2018</u>						
5/8"-3/4"-1"-1.5"	\$ 0.97	\$ 0.40	\$ 10.00	\$ 0.97	\$ 10.00	30
2"	\$ 0.97	\$ 0.40	\$ 10.00	\$ 0.97	\$ 10.00	30
3"	\$ 0.97	\$ 0.40	\$ 30.00	\$ 0.97	\$ 30.00	90
4"	\$ 0.97	\$ 0.40	\$ 50.00	\$ 0.97	\$ 50.00	150
6"	\$ 0.97	\$ 0.40	\$ 100.00	\$ 0.97	\$ 100.00	300
<u>2019</u>						
5/8"-3/4"-1"-1.5"	\$ 0.98	\$ 0.35	\$ 15.00	\$ 0.98	\$ 15.00	30
2"	\$ 0.98	\$ 0.35	\$ 15.00	\$ 0.98	\$ 15.00	30
3"	\$ 0.98	\$ 0.35	\$ 45.00	\$ 0.98	\$ 45.00	90
4"	\$ 0.98	\$ 0.35	\$ 75.00	\$ 0.98	\$ 75.00	150
6"	\$ 0.98	\$ 0.35	\$ 150.00	\$ 0.98	\$ 150.00	300
<u>2020</u>						
5/8"-3/4"-1"-1.5"	\$ 0.99	\$ 0.30	\$ 20.00	\$ 0.99	\$ 20.00	30
2"	\$ 0.99	\$ 0.30	\$ 20.00	\$ 0.99	\$ 20.00	30
3"	\$ 0.99	\$ 0.30	\$ 60.00	\$ 0.99	\$ 60.00	90
4"	\$ 0.99	\$ 0.30	\$ 100.00	\$ 0.99	\$ 100.00	150
6"	\$ 0.99	\$ 0.30	\$ 200.00	\$ 0.99	\$ 200.00	300
<u>2021</u>						
5/8"-3/4"-1"-1.5"	\$ 1.00	\$ 0.25	\$ 25.00	\$ 1.00	\$ 25.00	30
2"	\$ 1.00	\$ 0.25	\$ 25.00	\$ 1.00	\$ 25.00	30
3"	\$ 1.00	\$ 0.25	\$ 75.00	\$ 1.00	\$ 75.00	90
4"	\$ 1.00	\$ 0.25	\$ 125.00	\$ 1.00	\$ 125.00	150
6"	\$ 1.00	\$ 0.25	\$ 250.00	\$ 1.00	\$ 250.00	300

WATER AND SEWER REVENUE

FUTURE PROJECTIONS/RATE PROPOSAL (5 Year)

	METERED WATER OPERATIONS	METERED WATER TREATMENT	FLAT RATE WATER TREATMENT	METERED SEWER OPERATIONS	FLAT RATE SEWER TREATMENT	
2016	\$ 0.95	\$ 0.50	\$ -	\$ 0.95	\$ -	
2017	\$ 0.96	\$ 0.45	\$ 20.00	\$ 0.96	\$ 20.00	
2018	\$ 0.97	\$ 0.40	\$ 40.00	\$ 0.97	\$ 40.00	
2019	\$ 0.98	\$ 0.35	\$ 60.00	\$ 0.98	\$ 60.00	
2020	\$ 0.99	\$ 0.30	\$ 80.00	\$ 0.99	\$ 80.00	
2021	\$ 1.00	\$ 0.25	\$ 100.00	\$ 1.00	\$ 100.00	
Usage per Qtr	Yearly Current Bill	Yearly 2017 Billing	Yearly 2018 Billing	Yearly 2019 Billing	Yearly 2020 Billing	Yearly 2021 Billing
30 m3	\$ 288.00	\$ 324.40	\$ 360.80	\$ 397.20	\$ 433.60	\$ 470.00
50 m3	\$ 480.00	\$ 514.00	\$ 548.00	\$ 582.00	\$ 616.00	\$ 650.00
75 m3	\$ 720.00	\$ 751.00	\$ 782.00	\$ 813.00	\$ 844.00	\$ 875.00
100 m3	\$ 960.00	\$ 1,028.00	\$ 1,096.00	\$ 1,164.00	\$ 1,232.00	\$ 1,300.00
250 m3	\$ 2,400.00	\$ 2,490.00	\$ 2,580.00	\$ 2,670.00	\$ 2,760.00	\$ 2,850.00
500 m3	\$ 4,800.00	\$ 4,940.00	\$ 5,080.00	\$ 5,220.00	\$ 5,360.00	\$ 5,500.00
Per Qtr	2017 Billing	2018 Billing	2019 Billing	2020 Billing	2021 Billing	Total
30 m3	12.64%	11.22%	10.09%	9.16%	8.39%	63.19%
50 m3	7.08%	6.61%	6.20%	5.84%	5.52%	35.42%
75 m3	4.31%	4.13%	3.96%	3.81%	3.67%	21.53%
100 m3	7.08%	6.61%	6.20%	5.84%	5.52%	35.42%
250 m3	3.75%	3.61%	3.49%	3.37%	3.26%	18.75%
500 m3	2.92%	2.83%	2.76%	2.68%	2.61%	14.58%
New Town Revenue	WATER OPERATIONS	WATER TREATMENT	WATER TREATMENT	SEWER OPERATIONS	SEWER TREATMENT	TOTAL NEW REVENUE
2017	\$ 5,500.00	\$ (27,500.00)	\$ 40,000.00	\$ 5,500.00	\$ 40,000.00	\$ 63,500.00
2018	\$ 11,000.00	\$ (55,000.00)	\$ 80,000.00	\$ 11,000.00	\$ 80,000.00	\$127,000.00
2019	\$ 16,500.00	\$ (82,500.00)	\$ 120,000.00	\$ 16,500.00	\$ 120,000.00	\$190,500.00
2020	\$ 22,000.00	\$ (110,000.00)	\$ 160,000.00	\$ 22,000.00	\$ 160,000.00	\$254,000.00
2021	\$ 27,500.00	\$ (137,500.00)	\$ 200,000.00	\$ 27,500.00	\$ 200,000.00	\$317,500.00
*** Assumption 550,000 m3 used per year						

TOWN OF SACKVILLE
GENERAL CAPITAL
2020 RECOMMENDATIONS

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<u>Page</u>		<u>Other Funding</u>			
1	B	Road Resurfacing - Various (PW & Eng.) - Gas Tax	\$	367,359	
	<u>Priority</u>	<u>2020 Recommended by Staff</u>			
2	A	Protective Equipment Replacement (Fire)	\$	24,000	
3	A	Wildland Firefighting Protection (Fire)	\$	30,000	
4	B	Communication Equipment (Fire)	\$	20,000	
5	B	Facility Upgrades - All (P&F)	\$	40,000	
6	B	Generator Power for Civic Centre EMO [Phased] (P&F)	\$	289,000	
7	B	Dog Park (P&F)	\$	80,000	
8	C	Former Lund Property Dev't (P&F)	\$	15,000	
9	C	Digital Road Sign - TVMCC (P&F)	\$	30,000	
10	B	Trails/Bridges Waterfowl Park (P&F)	\$	40,000	
11	A	Playground Equipment Replace (P&F)	\$	15,000	
12	C	Accessible Dock Lillas Fawcett Park (P&F)	\$	20,000	
13	C	New Baseball Field Dugout (P&F)	\$	30,000	
14	C	Pickle Ball Court Resurfacing (P&F)	\$	9,000	
15	B	Road Reconstruction - Milner Lane (PW & Eng)	\$	138,000	
16	B	Road Reconstruction - Wright Street (PW & Eng)	\$	90,000	
17	B	Road Reconstruction - Cattail Ridge DOT + Town (PW & Eng)	\$	65,000	
18	C	Fleet Bush Cutter Attachment (PW & Eng)	\$	45,000	
19	A	Sidewalk Renewals (PW & Eng)	\$	40,000	
20	A	Crosswalk Upgrades (PW & Eng)	\$	35,000	
21	B	Retaining Wall - Wright/Main St. (PW & Eng)	\$	25,000	
22	C	Purchase of Float Trailer (PW & Eng)	\$	30,000	
23	B	Portable Generator for PW Building and Lift Stns (PW & Eng)	\$	80,000	
24	C	Public Art Installation (CP/T/RP)	\$	25,000	
				\$ 1,215,000	
	<u>Priority</u>	<u>2020 Requested Delayed to Future</u>			
	C	Pave Gravel Parking Lot - Civic Centre (P&F)	\$	56,000	
	C	Pave Gravel Parking Lot - Lilas Fawcett (P&F)	\$	59,000	
	C	Skate Park Improvement (P&F)	\$	15,000	
	B	Communication Equipment (Fire)	\$	40,000	
				\$ 170,000	
25	PUBLIC	Security Cameras around Town	\$	150,000	
		<u>Proposed Source of Funding</u>			
		Capital out of Revenue Budget	\$	1,215,000	
		Capital Reserve Fund	\$	-	
		Borrowing	\$	-	
				\$ 1,215,000	Total Regular Capital
		Gas Tax Funds - Roads		\$ 367,359	
				\$ 367,359	Total Other
	<u>Priority Description</u>				
	A	Legislated and/or Health and Safety Required		\$ 1,582,359	Total General Cap. Projects
	B	Committed and/or Operationally Required			
	C	Want to do versus need to do			

TOWN OF SACKVILLE
 UTILITY CAPITAL
 2020 RECOMMENDATIONS

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Other Funding

Nil \$ -

<u>Page</u>	<u>Priority</u>	<u>2020 Recommended by Staff</u>	
1	B	Lift Station Repairs	\$ 20,000
2	B	Various Utility Renewals - Milner Avenue	\$ 83,000
3	B	Excavator Replacement	\$ 309,000
4	A	Water Treatment Plant Upgrades	\$ 50,000
			\$ 462,000

2020 Requested Delayed to Future

B Water Meters \$ 50,000

Proposed Source of Funding

Capital out of Revenue Budget	\$ -		
Capital Reserve Fund	\$ -		
Borrowing	\$ 462,000	\$ 462,000	Total Regular Capital
 Gas Tax Funds		\$ -	
		\$ -	Total Other
		\$ 462,000	Total Utility Cap. Projects

Priority Description

- A Legislated and/or Health and Safety Required
- B Committed and/or Operationally Required
- C Want to do versus need to do