TANTRAMAR 2024 GENERAL OPERATING BUDGET DRAFT

NOVEMBER 1, 2023

GOALS FOR 2024 BUDGET

- FUND ALL AREAS OF BUDGET TO LEVELS NEEDED WITH THE FOLLOWING OBJECTIVES:
 - REVIEW PROCESS USED BY PROVINCE IN 2023
 - 5 YEARS FOR LSD TO PAY FOR SHARED SERVICES (BEGINNING 2023)
 - MAX \$0.05 INCREASE FOR LOCAL SERVICE DISTRICTS
 - FORMER TOWN SACKVILLE AND VILLAGE DORCHESTER CONTINUE TO SUBSIDIZE
 - FUND ALL BUDGETS AT LEVELS NEEDED TO RUN THE PROGRAMS
 - CURRENT PROGRAMS CONTINUE WITH EXTRA EMPHASIS THROUGHOUT TANTRAMAR
 - INCREASES IN SOME AREAS
 - GARBAGE AND WASTE DISPOSAL
 - POLICING AND CRIME PREVENTION
 - INSURANCE
 - REGIONAL SERVICE COMMISSION COSTS
 - FIRE PROTECTION AND TRAINING
 - o FUEL
- PERFORM ALL GENERAL CAPITAL WITH CAPITAL OUT OF REVENUE
 - CAPITAL FROM OPERATING FUNDED AT 100% IN 2024
 - INCREASE IN FUNDING TO ALLOW FOR PROJECTS THAT BENEFIT ALL OF TANTRAMAR
 - \$1,515,000 CAPITAL OUT OF REVENUE 2024
 - \$1,298,000 CAPITAL OUT OF REVENUE 2023

		Shared Services All	Sackville	[Dorchester	S	ackville LSD	Poi	nt de Bute LSD	Do	rchester LSD
2023 Tax Base	\$	1,025,955,750	\$ 781,892,970	\$	70,849,940	\$	121,379,550	\$	38,241,990	\$	13,591,300
2024 Tax Base Residential	\$	939,499,000	\$ 754,755,000	\$	33,510,100	\$	105,674,800	\$	32,508,000	\$	13,051,100
2024 Tax Base Non-Residential	\$	104,080,400	\$ 58,052,100	\$	23,752,300	\$	15,428,300	\$	5,884,000	\$	963,700
2024 Tax Base Heavy Industrial	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-
Total Tax Base	\$	1,116,435,680	\$ 853,443,570	\$	73,889,010	\$	131,902,910	\$	42,510,800	\$	14,689,390
		8.82%	9.15%		4.29%		8.67%		11.16%		8.08%
EQUALIZATION AND CORE FUN	DII	NG IN 2023	\$ 167,337								
EQUALIZATION AND CORE FUN	DII	NG IN 2024	\$ 137,334	-\$	30,003	DI	ECREASE IN Y	EAR C	OVER YEAR		
PAYMENTS TO REGIONAL SERV	ICE	COMM IN 2023	\$ 555,518								
PAYMENTS TO REGIONAL SERV	ICE	COMM IN 2024	\$ 584,968	\$	29,450	IN	ICREASE IN YE	AR C	OVER YEAR		

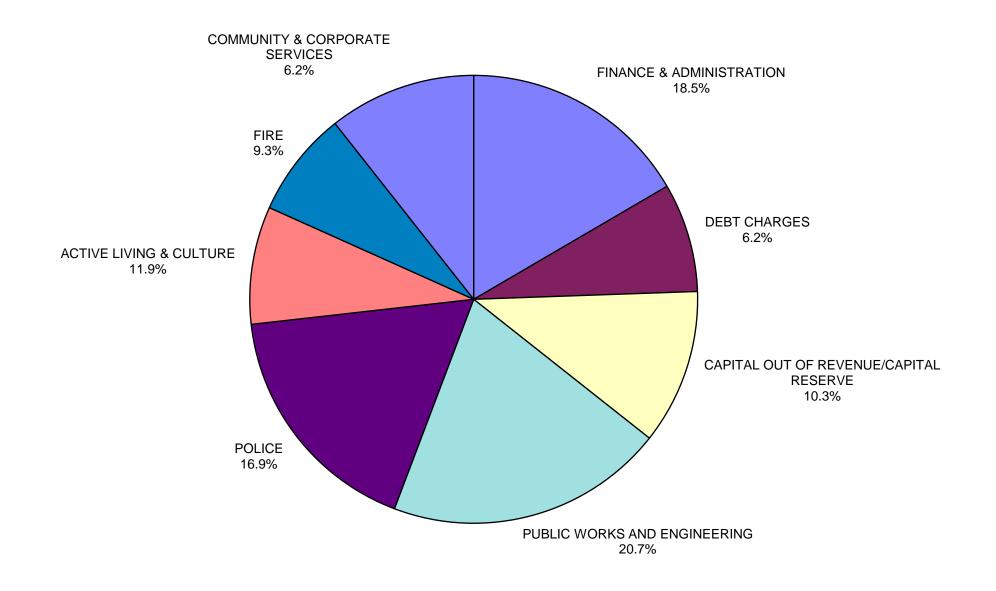
EQUALIZATION GRANTS HISTORY

Year	U	ncon/Equil	Tax Rate
1993	\$	1,020,269	1.2679
1998	\$	763,605	1.3300
2003	\$	580,914	1.5100
2008	\$	543,944	1.5350
2013	\$	371,601	1.5350
2014	\$	217,185	1.5350
2015	\$	63,412	1.5500
2016	\$	64,884	1.5500
2017	\$	65,294	1.5500
2018	\$	66,007	1.5600
2019	\$	65,757	1.5600
2020	\$	67,548	1.5600
2021	\$	81,771	1.5600
2022	\$	76,666	1.5600
(29 YEARS) 1993-2022	\$	(943,603)	0.2921
% Difference		-92.5%	
Tax Rate Diff.		(0.2371)	

2024 DRAFT GENERAL OPERATING BUDGET DRAFT EXPENSES

	<u>2024</u>
FINANCE & ADMINISTRATION	\$3,104,810
CAPITAL RESERVE FUND TRANSFER	\$200,000
DEBT CHARGES	\$1,039,990
CAPITAL OUT OF REVENUE	\$1,515,000
PUBLIC WORKS & ENG.	\$3,462,385
POLICE	\$2,832,113
ACTIVE LIVING AND CULTURE	\$1,991,193
FIRE	\$1,548,505
COMMUNITY & CORPORATE SERVICES	\$1,034,304

TANTRAMAR 2024 DRAFT GENERAL OPERATING BUDGET



2024 DRAFT GENERAL BUDGET SOURCES OF REVENUE

	_	2024	Percentage
FINANCE AND ADMINISTRATION	\$	368,842	2.20%
EQUALIZATION GRANT	\$	137,334	0.82%
PROPERTY TAXES	\$	15,454,536	92.39%
PUBLIC WORKS & ENGINEERING	\$	114,333	0.68%
POLICE	\$	363,000	2.17%
ACTIVE LIVING AND CULTURE	\$	254,200	1.52%
FIRE	\$	13,554	0.08%
COMMUNITY AND CORPORATE SERVICES	\$	22,500	0.13%

\$ 16,728,299

EXAMPLES OF LOCAL SERVICES

- ROAD-RELATED SERVICES IN FORMER LOCAL GOVERNMENT ARE PAID FOR BY FORMER LOCAL GOVERNMENT ONLY
 ROADS, SIDEWALKS, STORM SEWERS, MAINTENANCE, BUILDINGS, ETC.
- STREETLIGHTS
- WATER COSTS TRANSFER
- GRANTS TO ORGANIZATIONS FOR 2023 ONLY. BEGINNING IN 2024, THESE WOULD THEN BECOME SHARED SERVICES
- DEBT
 - o FORMER DEBT BEFORE RESTRUCTURING REMAINS WITH THE FORMER ENTITY (ELG WILL PROVIDE REPORT)
 - FUTURE DEBT ARISING FROM ANY AUTHORITY TO BORROW THAT WAS OBTAINED BEFORE RESTRUCTURING (ELG WILL PROVIDE REPORT)
 - DEBT RELATED TO TRANSPORTATION SERVICES STAYS WITHIN THE FORMER LG SUBUNIT (THE BREAKDOWN SHOULD BE MADE BY THE LOCAL GOVERNMENT STAFF)
- TRANSFERS TO RESERVES FOR LOCAL SERVICES
- CAPITAL FROM OPERATIONS FOR LOCAL SERVICES
- TRANSIT (UNTIL THE SERVICE IS PROVIDED TO THE AREA)
- FOR 2023 AND 2024 ONLY, THE SURPLUS AND DEFICIT OF EACH FORMER ENTITY WILL BE A LOCAL SERVICE. BEGINNING IN 2025, THE NEW ENTITY SHOULD ONLY HAVE ONE SURPLUS DEFICIT AND SHOULD BE PART OF THE SHARED SERVICES.

EXAMPLES OF SHARED SERVICES

- GENERAL GOVERNMENT SERVICES (CAO, ACCOUNTING, COUNCIL, ETC.)
- ENVIRONMENTAL HEALTH SERVICES
 - SOLID WASTE COLLECTION AND DISPOSAL
 - O THERE COULD BE A NEED TO MAKE SOLID WASTE COLLECTION A LOCAL SERVICE UNTIL THE ACTUAL CONTRACTS ARE OVER AND THE NEW ENTITY IS UNDER THE SAME CONTRACT, OR IF AN ACTUAL MUNICIPALITY HAS ITS OWN COLLECTION SERVICE, OR THERE IS RECYCLING IN ONE AREA BUT NOT IN THE OTHER, ETC. THIS SHOULD BE LOOKED AT ON A CASE-BY-CASE BASIS
- RECREATION AND CULTURE SERVICES (ARENA, POOL, LIBRARY, ETC.)
- ENVIRONMENTAL DEVELOPMENT SERVICES (TOURISM, MARKETS, COMMUNITY DEVELOPMENT, ECONOMIC DEVELOPMENT)
- EMERGENCY MEASURES (DISPATCH, ETC.)
- DOG CONTROL (SPCA CONTRACT WILL BE RESPECTED UNTIL 2025)
- BANK FEES AND INTEREST COSTS FOR THE DAY-TO-DAY MANAGEMENT OF THE MUNICIPALITY
- NEW DEBT COSTS FOR ASSETS RELATED TO SHARED SERVICES.

SUBUNITS

DURING TRANSITION IT WILL LIKELY BE NECESSARY TO MAINTAIN MULTIPLE SUBUNITS. HOWEVER, THE GOAL IN THE FUTURE SHOULD BE TO REDUCE THE NUMBER OF SUBUNITS. THE RATIONALE FOR THE REDUCTION IS TO STREAMLINE THE BUDGET PROCESS AND MAKE FUTURE FINANCIAL DECISIONS EASIER. AS THE TRANSITION PROGRESSES, WHEN TAX RATES BECOME VERY SIMILAR IN TWO SUBUNITS, THE FUTURE COUNCIL SHOULD LOOK AT MERGING THEM IF THEY RECEIVE THE SAME LEVEL OF SERVICES. IT IS IMPORTANT TO REMEMBER THAT A FORMER LG AND FORMER LSD (LOCAL SERVICE DISTRICT) CANNOT BE COMBINED DUE TO THE \$0.4115 RATE THAT NEEDS TO BE APPLIED IN FORMER LSD.

GENERAL REVENUE SHARED

FINANCE AND ADMINISTRATION	2024
BUILDING PERMITS	\$ 80,000
INTEREST REVENUE	\$ 15,000
OTHER REVENUE	\$ 5,000
EQUALIZATION & CORE FUNDING	\$ 137,334
TOTAL SHARED FINANCE AND ADMINISTRATION	\$ 237,334

POLICING	<u>2024</u>
MUNICIPAL BY-LAWS	\$ 15,000
RCMP RENT OF OFFICE SPACE	\$ 340,500
TOTAL SHARED POLICING	\$ 355,500

FIRE PROTECTION 2024

SALE OF SERVICES \$ 3,554

FALSE ALARMS AND OTHER REVENUE \$ 10,000

TOTAL SHARED FIRE PROTECTION \$ 13,554

ACTIVE LIVING AND CULTURE	2024
RENTALS	\$ 165,500
ADVERTISING/GRANTS	\$ 19,000
CANTEEN SALES	\$ 44,000
PROGRAMMING ACTIVITIES	\$ 17,000
SWIMMING AND OTHER REVENUE	\$ 8,700
TOTAL SHARED ACTIVE LIVING AND CULTURE	\$ 254,200

COMMUNITY & CORPORATE SERVICES		2024
TOURISM ACTIVITIES	\$	1,500
PROPERTY RENTALS	\$	9,000
GRANTS AND OTHER REVENUE	\$	12,000
TOTAL COMMUNITY & CORPORATE SERVICES	\$	22,500

GENERAL EXPENSES SHARED

FINANCE AND ADMINISTRATION	•	<u>2024</u>
LEGISLATIVE SERVICES (Mayor/Council/UMNB/FCM)	\$	324,605
ADMINISTRATION (CAO/Treasurer/Clerk/HR/Accounting/etc)	\$	989,885
BUILDING SERVICES (Power/Phones/Taxes/Repairs/Cleaning)	\$	178,788
OFFICE OPERATIONS (Supplies/Equipment/Advertising/Net HST)	\$	94,320
COMPUTER SYSTEMS MANAGEMENT	\$	143,500
AUDIT, LEGAL AND HR CONSULTING SERVICES	\$	195,000

REGIONAL SERVICE COMMISSION \$	370,870
INSURANCE \$	430,000
LIBRARY SERVICES SACKVILLE/DORCHESTER \$	71,291
EMERGENCY MEASURES \$	30,000
OTHER FINANCIAL EXPENSES \$ (Banking/New Initiatives/Payroll/Recognition)	64,000
ASSESSMENT COSTS TO SERVICE NB \$	212,550
SHARED DEBT PAYMENTS \$	298,449
SHARED CAPITAL OUT OF REVENUE \$	390,000
TOTAL SHARED FINANCE AND ADMINISTRATION \$3	3,793,258

ENGINEERING AND PUBLIC WORKS

2024

REGIONAL SERVICE COMMISSION WASTE

\$ 172,131

TOTAL SHARED ENGINEERING AND PUBLIC WOR \$ 172,131

POLICING 2024 SOUTH EAST REGIONAL SERVICE COMMISSION \$ 2,507 BY-LAW ENFORCEMENT SERVICES \$ 174,582 TOTAL SHARED POLICING \$ 177,089

FIRE PROTECTION	•	2024
ADMINISTRATION (Public Safety/Chiefs/PT Volunteers)	\$	477,948
TRAINING SERVICES	\$	65,000
BUILDING SERVICES (Power/Phones/Taxes/Repairs/Cleaning)	\$	275,950
EQUIPMENT AND OTHER (Repairs/Testing/Clothing/Foam/Equipment)	\$	235,300
OFFICE OPERATIONS (Supplies/Advertising/Net HST)	\$	46,855
DISPATCH SERVICES	\$	71,452
TOTAL SHARED FIRE PROTECTION	\$1	L,172,505

ACTIVE LIVING AND CULTURE

2024

STAFFING SERVICES

\$1,084,474

(Administration/Parks/Arena)

PARKS FACILITIES

\$ 243,454

(Beechill/Waterfowl/Memorial/Ballfields/VCC/etc)

ARENA OPERATIONS

\$ 229,000

(Building/Ice/Grounds/Equipment)

CANTEEN SERVICES

\$ 61,000

(Staffing/Beverages/Food/Equipment)

OFFICE OPERATIONS (Supplies/Advertising/Service Contracts/HST)	\$	47,905	
PROGRAMMING EVENTS (Festivals/Events/Fall Fair)	\$	152,800	
PROGRAMMING ACTIVITIES (Activities/Equipment/Swimming/Programs)	\$	55,000	
SOUTH EAST REGIONAL SERVICE COMMISSION	\$	7,560	
GRANTS AND DONATIONS	\$	110,000	
TOTAL SHARED ACTIVE LIVING AND CULTURE	\$1	1,991,193	

COMMUNITY & CORPORATE SERVICES

2024

STAFFING SERVICES

\$ 581,389

(Corporate/Tourism/Marketing/Comms/Students)

OFFICE OPERATIONS

\$ 23,003

(Supplies/Phone/Postage/Meetings)

TOURISM BUILDING

\$ 39,162

69,000

(Power/Repairs/Cleaning/Taxes)

BUSINESS DEVELOPMENT, ART AND HERITAGE

(Initiatives/Grants/Artists)

TOURISM OTHER	\$	86,128
(Advertising/Brochures/Winter Lights/Promoti	ons)	
MARKETING AND COMMUNICAITONS (Advertising/Equipment/Media/Events)	\$	35,457
CORPORATE PROJECTS (Public Art/Studies/Plans/Health Care/Commu	•	113,264
CLIMATE CHANGE INITIATIVES	\$	30,000
SOUTH EAST REGIONAL SERVICE COMMISSION	\$	31,900
TOTAL COMMUNITY & CORPORATE SERVICES	\$1,	,009,303

Shared Services All

Total Expenses

8,315,480

LESS: Total Revenue

\$ 883,088

NET: Expenses for Tax Rate

\$ 7,432,392

TANTRAMAR TOTAL

2024 Tax Base Residential \$ 939,499,000

2024 Tax Base Non-Residential \$ 104,080,400

2024 Tax Base Heavy Industrial \$ -

Total Tax Base \$ 1,116,435,680

	SACKVILLE	DORCHESTER	SACKVILLE LSD	POINTE DE BUTE LSD	DORCHESTER LSD	
SHARED TAX RATE	\$ 0.6772	\$ 0.6772	\$ 0.6095	\$ 0.6095	\$ 0.6095	90%
2023 SHARED TAX RATE	\$ 0.6304	\$ 0.6304	\$ 0.6304	\$ 0.6304	\$ 0.6304	

GENERAL REVENUE NON-SHARED

FINANCE AND ADMINISTRATION	SACK	DOF	RCH	SA	ACK LD	PD	B LD	DO	RCH LD
FEDERAL GRANT ADJUSTMENT		\$	11						
SURPLUS FROM 2ND PRIOR YEAR	\$ 69,195	\$153	,729	\$	7,287	\$ 3	5,749	\$	2,871
TOTAL NON-SHARED FINANCE AND ADMINISTR/	\$ 69,195	\$153	,740	\$	7,287	\$ 3	5,749	\$	2,871

ENGINEERING AND PUBLIC WORKS	SACK	<u>D</u>	ORCH	SACK LD	PDB LD	DORCI	<u>HLD</u>
LANEMARKINGS	\$ 5,500						
ROADS AND STREETS GRANT	\$ 78,682	\$	6,651				
CULVERTS AND OTHER	\$ 22,000	\$	1,500				
TOTAL NON-SHARED ENGINEERING AND PUBLIC	\$ 106,182	\$	8,151	\$ -	\$ -	\$	-

<u>POLICING</u>	 SACK	DORCH	SACK LD	PDB LD	DORCH LD
DOG LICENSES	\$ 7,500				
TOTAL NON-SHARED POLICING	\$ 7,500	\$ -	\$ -	\$ -	\$ -
FIRE PROTECTION	 SACK	DORCH	SACK LD	PDB LD	DORCH LD
NOT APPLICABLE ALL SHARED					
TOTAL NON-SHARED FIRE PROTECTION	\$ -	\$ -	\$ -	\$ -	\$ -

ACTIVE LIVING AND CULTURE	SACK	DORCH	SACK LD	PDB LD	DORCH LD
NOT APPLICABLE ALL SHARED					
TOTAL NON-SHARED ACTIVE LIVING AND CULTU	\$ -	\$ -	\$ -	\$ -	\$ -
COMMUNITY & CORPORATE SERVICES	SACK	DORCH	SACK LD	PDB LD	DORCH LD
NOT APPLICABLE ALL SHARED					
TOTAL NON-SHARED COMMUNITY & CORPORAT	\$ -	\$ -	\$ -	\$ -	\$ -

GENERAL EXPENSES NON-SHARED

FINANCE AND ADMINISTRATION	SACK	DORCH	SACK LD	PDB LD	DORCH LD	
TRANSFER TO RESERVE FUNDS FOR FUTURE CAP	\$ 200,000					
FORMER MUNICIPAL DEBTS	\$ 733,792	\$ 7,749				
LOCAL CAPITAL OUT OF REVENUE	\$ 975,000	\$150,000				
TOTAL NON-SHARED FINANCE AND ADMINISTRA	\$1,908,792	\$157,749	\$ -	\$ -	\$ -	

ENGINEERING AND PUBLIC WORKS	SACK	DORCH	SACK LD	PDB LD	DORCH LD
STAFFING SERVICES (PW & Engineering Staff)	\$1,208,885	\$150,614			
BUILDING SERVICES (Power/Phones/Taxes/Repairs/Cleaning)	\$ 86,823	\$ 10,500			
OFFICE OPERATIONS (Supplies/Advertising/HST)	\$ 67,548	\$ 13,273			
SUMMER OPERATIONS (Patching/Culverts/Sidewalk/Gas/Vehicle Repa	\$ 455,000 airs)	\$ 45,450			
WINTER OPERATIONS (Salt/Sand/Blades/Rentals/Gas/Vehicle Repairs	\$ 303,000 s)	\$111,000			
OTHER PUBLIC WORKS (Railways/Street Lights/Lane Markings/Signs)	\$ 234,000	\$ 22,000	\$ 2,000	\$ 1,000	\$ 1,000
GARBAGE AND WASTE	\$ 355,703	\$ 38,058	\$108,336	\$ 34,163	\$ 12,330
ENGINEERING OPERATIONS	\$ 29,571				
TOTAL NON-SHARED ENGINEERING & PUBLIC WO	\$2,740,530	\$390,895	\$110,336	\$ 35,163	\$ 13,330

<u>POLICING</u>	SACK	DORCH	SACK LD	PDB LD	DORCH	H LD
CROSSING GUARDS AND JAILERS	\$ 49,423					
BUILDING SERVICES RCMP STATION	\$ 153,600					
ANIMAL AND PEST CONTROL	\$ 31,500	\$ 500	\$ 3,280	\$ 1,029	\$	371
RCMP SERVICES	\$1,906,695	\$178,019	\$231,710	\$ 72,681	\$ 26,	216
TOTAL NON-SHARED POLICING	\$2,141,218	\$178,519	\$234,990	\$ 73,710	\$ 26,	587

FIRE PROTECTION	 SACK	DORCH	SACK LD	PDB LD	DORCH LD
WATER COSTS TRANSFER FOR FIRE PROTECTION	\$ 336,000	\$ 40,000			
TOTAL NON-SHARED FIRE PROTECTION	\$ 336,000	\$ 40,000	\$ -	\$ -	\$ -
ACTIVE LIVING AND CULTURE	 SACK	DORCH	SACK LD	PDB LD	DORCH LD
NOT APPLICABLE ALL SERVICES NON-SHARED					
TOTAL NON-SHARED ACTIVE LIVING AND CULTU	\$ -	\$ -	\$ -	\$ -	\$ -

COMMUNITY & CORPORATE SERVICES SACK DORCH SACK LD PDB LD DORCH LD

RENAISSANCE SACKVILLE \$ 25,000

TOTAL NON-SHARED COMMUNITY & CORPORAT \$ 25,000 \$ - \$ - \$ - \$ - \$ -

		Sackville		Dorchester		Sackville LSD		Point de Bute LSD		Dorchester LSD	
	Total Expenses	\$ 7,151,540	\$	767,163	\$	345,326	\$	108,872	\$	39,917	
LESS:	Total Revenue	\$ 182,877	\$	161,891	\$	7,287	\$	35,749	\$	2,871	
NET:	Expenses for Tax Rate	\$ 6,968,663	\$	605,272	\$	338,039	\$	73,123	\$	37,046	

_		Sackville		Dorchester		Sackville LSD		oint de Bute LSD	Dorchester LSD		
2024 Tay Daga Dagidantial	۲	754 755 000	۲,	22 540 400	۲	105 674 000	,	22 500 000	,	42.054.400	
2024 Tax Base Residential	\$	754,755,000	\$	33,510,100	\$	105,6/4,800	7	32,508,000	7	13,051,100	
2024 Tax Base Non-Residential	\$	58,052,100	\$	23,752,300	\$	15,428,300		5,884,000		963,700	
2024 Tax Base Heavy Industrial	\$	-	\$	-	\$	-		-		-	
Total Tax Base	\$	853,443,570	\$	73,889,010	\$	131,902,910	Ć	42,510,800	Ć	5 14,689,390	

	SACKVILLE	DORCHESTER	SACKVILLE LSD	POINTE DE BUTE LSD	DORCHESTER LSD
LOCAL TAX RATE 2024	\$ 0.8165	\$ 0.8192	\$ 0.2563	\$ 0.1720	\$ 0.2522
SHARED TAX RATE 2024	\$ 0.6772	\$ 0.6772	\$ 0.6095	\$ 0.6095	\$ 0.6095
TOTAL TAX RATE SHOULD BE 2024	\$ 1.4937	\$ 1.4964	\$ 0.8658	\$ 0.7815	\$ 0.8617

RATES WITH PROVINCIAL PROCESS USED IN 2023

_		Sackville	D	orchester	Sa	ckville LSD	Poi	nt de Bute LSD	Do	rchester LSD
										_
2023 Local Tax Rate	\$	0.8689	\$	0.9080	\$	0.2279	\$	0.2261	\$	0.2320
2023 Shared Tax Rate	\$	0.6304	\$	0.6304	\$	0.5673	\$	0.5673	\$	0.5673
2023 Total Tax Rate should have been	\$	1.4993	\$	1.5384	\$	0.7952	\$	0.7934	\$	0.7993
2023 Total Tax Rate as implemented	\$	1.5484	\$	1.5640	\$	0.5125	\$	0.7137	\$	0.5911
Local Tax Rate 2024	\$	0.8165	\$	0.8192	\$	0.2563	\$	0.1720	\$	0.2522
Shared Tax Rate 2024	\$	0.6772	\$	0.6772	\$	0.6095	\$	0.6095	\$	0.6095
Total Tax Rate should be 2024	\$	1.4937	\$	1.4964	\$	0.8658	\$	0.7815	\$	0.8617
Tax Rate Diff for Transitional Fnding					\$	0.3533	\$	0.0678	\$	0.2706
Durration of Transitional Funding						4.0		4.0		4.0
					\$	0.0883	\$	0.0169	\$	0.0676
Amount Transitional Funding	\$	-	\$	-	\$	349,465	\$	21,613	\$	29,809
Tax Rate to Fund Transitional Funding	\$	0.0432	\$	0.0432						
Total Tax Rate for 2024	\$	1.5370	\$	1.5396	\$	0.6008	\$	0.7306	\$	0.6587
Tax Rate Change Year over Year	-\$	0.0114	-\$	0.0244	\$	0.0883	\$	0.0169	\$	0.0676

RATES WITH TAX RATE DIFFERENTIAL IMPLEMENTED

		Sackville	D	orchester	Sa	ackville LSD	Poi	nt de Bute LSD	Do	rchester LSD
										_
2023 Local Tax Rate	\$	0.8689	\$	0.9080	\$	0.2279	\$	0.2261	\$	0.2320
2023 Shared Tax Rate	\$	0.6304	\$	0.6304	\$	0.5673	\$	0.5673	\$	0.5673
2023 Total Tax Rate should have been	\$	1.4993	\$	1.5384	\$	0.7952	\$	0.7934	\$	0.7993
2023 Total Tax Rate as implemented	\$	1.5484	\$	1.5640	\$	0.5125	\$	0.7137	\$	0.5911
Local Tax Rate 2024	\$	0.8165	\$	0.8192	\$	0.2563	\$	0.1720	\$	0.2522
Shared Tax Rate 2024	\$	0.6772	\$	0.6772	\$	0.6095	\$	0.6095	\$	0.6095
Total Tax Rate should be 2024	\$	1.4937	\$	1.4964	\$	0.8658	\$	0.7815	\$	0.8617
Tax Rate Diff for Transitional Fnding					\$	0.3533	\$	0.0678	\$	0.2706
Durration of Transitional Funding						7.07		1.36		5.41
					\$	0.0500	\$	0.0500	\$	0.0500
Amount Transitional Funding	\$	-	\$	-	\$	400,047	\$	7,550	\$	32,399
Tax Rate to Fund Transitional Funding	\$	0.0474	\$	0.0474						
Total Tax Rate for 2024	\$	1.5412	\$	1.5438	\$	0.5625	\$	0.7637	\$	0.6411
Tax Rate Change Year over Year	-\$	0.0072	-\$	0.0202	\$	0.0500	\$	0.0500	\$	0.0500

RECOMMENDATIONS

1.	SET TAX RATE FOR EACH SUB-ENTIT	<u>DIFFERENCE</u>		
	SACKVILLE TOWN	1.5412	-0.0072	
	DORCHESTER VILLAGE	1.5438	-0.0202	
	SACKVILLE LSD	0.5625	+0.0500	
	POINT DE BUTE LSD	0.7637	+0.0500	
	DORCHESTER LSD	0.6411	+0.0500	

- 2. REVIEW POLICING MPSA VS PPSA WITH CHANGE IN 2024 AS REQUIRED
- 3. REVIEW MERGING SACKVILLE TOWN & DORCHESTER VILLAGE TAX RATES IN 2025 (DEADLINE JUNE 2024)
- 4. CIVIC CENTER RENTALS FOR YOUTH BE CHARGED NON-PRIME RATE (CURRENTLY \$155 VS \$93)
 ▶ PROVIDING USERS PUT SAVINGS INTO REDUCED FEES
- 5. TOTAL CAPITAL OUT OF REVENUE (ALL CAPITAL DONE NO BORROWING)

\$ 390,000 \$ACKVILLE TOWN \$ 975,000 DORCHESTER VILLAGE \$ 150,000 \$1,515,000

- 6. TRANSFER TO RESERVE OF \$200,000 FOR FUTURE CAPITAL PURCHASES (TOTAL \$1,715,000)
- 7. MAINTAIN ALL CURRENT PROGRAM SERVICES (SHARED SERVICES CONTINUE TO EXPAND TO TANTRAMAR)
- 8. MAINTAIN NON-RESIDENTIAL RATE @ 1.7 TIMES RESIDENTIAL RATE